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6 May 2025

Urgent

To Director
College of Business Studies Cyprus (CBS)

Subject: Decision deferral and provision of clarifications and documented improvement actions for the evaluation of the programme:

"Business Administration" [1- 1.5 academic years, 90 ECTS, Master (MBA)]

of the higher education institution

College of Business Studies Cyprus (CBS)

I have instructions to refer to the subject above and inform you of the following:

The Council of the Cyprus Agency of Quality Assurance and Accreditation in higher education (CYQAA), during its 118th Summit, held on the 28th of April 2025, on the basis of the application of the programme, the report of the External Evaluation Committee (EEC) and the Institution's Response on the EEC report, has decided to defer making any decision concerning the above mentioned programme, pending further actions on behalf of the institution.

The Council of CYQAA requests from the institution to:

- Send the list of all academic staff members, both full and part time, who teach in all
 the programmes of the institution, with their total workload in each programme (how
 many periods they teach in each programme), together with their workload in other
 institutions that they may teach (in each institution how many periods), as well as the
 administrative load of each (duties and hours).
- Proceed with the mapping of the aims and the content for all courses in the programme. It is necessary to present a detailed table (mapping) showing how the learning objectives relate to the content of the courses.
- Enrich the library with specialized books and access to academic journals in the field
 of business administration. Acquiring new books, journals, and digital resources will
 support the educational and research process, providing students and academics
 with access to information and the latest updates in the field.

Proceed with the enrichment of the teaching and learning resources.

Before the end of the spring semester of the academic year 2024-2025, you are asked to submit a response letter to the Agency, documenting the changes with additional information that has been deemed necessary for the accreditation of the Programme within the framework of the quality assurance and accreditation criteria that are posted on the website of CYQAA. A decision will be made on the basis of the report submitted by you, and whether there is full compliance and implementation, and not merely a commitment with respect to the above.

We are at your disposal for any additional information and/or clarification.

(Emily Alexandridou) for the President of the Council of the Cyprus Agency of Quality Assurance and Accreditation in Higher Education