

Form 400.1

Ref. Number: 07.14.236.010

**FINAL REPORT OF THE CYPRUS AGENCY OF QUALITY ASSURANCE AND  
ACCREDITATION IN HIGHER EDUCATION**

**EVALUATION - ACCREDITATION  
OF THE PROGRAMME OF STUDY**

**IN GREEK: Μάστερ στη Διοίκηση Επιχειρήσεων  
(1 ακαδημαϊκό έτος, 90 ECTS. Μάστερ, Εξ Αποστάσεως)**

**IN ENGLISH: Master in Business Administration  
(1 academic year, 90 ECTS, Master/ E-Learning).**

**OF THE HIGHER EDUCATION INSTITUTION**

**Larnaca College**

This Final Report was prepared on the basis of Article (20)(2)(f)(i) of the “Quality Assurance and Accreditation in Higher Education and the Establishment and Operation of an Agency on Related Matters Laws” of 2015 to 2021 [L. 136 (I)/2015 - L. 132(I)/2021].

**THE PROCEDURE:**

On 20/07/2023, the legal representative of the Higher Education Institution Larnaca College, submitted an application (Doc. 200.1), based on Article (17) of the “Quality Assurance and Accreditation in Higher Education and the Establishment and Operation of an Agency on Related Matters Laws” of 2015 to 2021, for the evaluation-accreditation of the programme of study:

**IN GREEK: Μάστερ στη Διοίκηση Επιχειρήσεων (1 ακαδημαϊκό έτος, 90 ECTS. Μάστερ, Εξ Αποστάσεως)**

**IN ENGLISH: Master in Business Administration (1 academic year, 90 ECTS, Master, E-Learning).**

This application is registered with the reference number: 07.14.236.010

In the framework of competences conferred on it by the relevant legislation, the Council of the Agency has constituted an External Evaluation Committee (EEC), which after initially examining the institution's application for programme evaluation and accreditation, performed an on-site visit at the institution on 05/04/2024.

The EEC met with the head of the institution, the head of the relevant department, the programme's coordinator, members of the academic staff, members of the administrative staff, students and/or their representatives and the Internal Quality Assurance Committee. Additionally, the EEC examined the institution's facilities (library, computer labs, labs, teaching classes, research infrastructures, etc.), various documents presented and/or requested by the EEC, the School's/Faculty's structure and the programme's position in it, the CVs of the teaching

staff and their relationship to the institution as teachers in regard to any other duties and teaching. The EEC has documented its findings and recommendations and drew up the External Evaluation Report in the Doc. 300.1.1.

### **CYQAA Council's Decision**

The Council of the Cyprus Agency of Quality Assurance and Accreditation of Higher Education, during its 109th Summit on 15/07/2024, according to the Article (20)(2)(f)(i) of the “Quality Assurance and Accreditation in Higher Education and the Establishment and Operation of an Agency on Related Matters Laws” of 2015 to 2021 [L. 136 (I)/2015 - L. 132(I)/2021], and on the basis of the suggestions of the External Evaluation Committee, and the comments of the institution on the External Evaluation Committee report and the Feedback report from the External Evaluation Committee, decided that **the programme is rejected** based on all the issues identified by the External Evaluation Committee (EEC), particularly noting the feedback that emphasizes the lack of utilization of the distance learning methodology. The institution's responses to the concerns raised by the External Evaluation Committee (EEC) were notably vague and lacked concrete evidence of compliance.

*Areas of concern include, among other, the following:*

- 1. The e-learning methodology does not adequately support the needs of distance learners.*
- 2. Study guides lack clear instructions making them less manageable for students.*
- 3. Teaching staff lacks sufficient training and experience in distance learning methodologies.*
- 4. The tools for monitoring and supporting student progression need sufficient improvement.*
- 5. Learning resources require enhancements, particularly in providing clear study time estimates and appropriate segmentation of reading materials.*
- 6. The processes for Design, Approval, On-going Monitoring, and Review are not well-aligned with institutional strategies.*

On the basis of Article 20(2)(g)(i) The institution may, within one (1) month from the receipt of the final Report of the Agency, raise an objection requesting its review by the Evaluation Agency, stating the grounds which, in its opinion, justify the withdrawal and the review of the Evaluation Report.

(Professor Mary Ioannidou-Koutselini)  
President of the Board of the  
Cyprus Agency of Quality Assurance and  
Accreditation in Higher Education

Date: 17/07/2024