

Doc. 300.1.2

Higher Education Institution's Response

Date: 23/12/2024

- Higher Education Institution: Neapolis University
- Town: Pafos
- Programme of study
 Name (Duration, ECTS, Cycle)
 In Greek:

Πτυχίο (BSc) στην Πολιτική Μηχανική προσφερόμενο με τη μέθοδο της δικαιόχρησης στο Baoding University of Technology(Κίνα)

In English: Bachelor (BSc) in Civil Engineering offered as a franchising program at Baoding University of Technology (China)"

- Language(s) of instruction: English
- Programme's status: New
- Concentrations (if any):

In Greek: Concentrations
In English: Concentrations

KYΠΡΙΑΚΗ ΔΗΜΟΚΡΑΤΙΑ REPUBLIC OF CYPRUS

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The present document has been prepared within the framework of the authority and competencies of the Cyprus Agency of Quality Assurance and Accreditation in Higher Education, according to the provisions of the "Quality Assurance and Accreditation of Higher Education and the Establishment and Operation of an Agency on Related Matters Laws" of 2015 to 2021 [L.136(I)/2015 – L.132(I)/2021].

A. Guidelines on content and structure of the report

- The Higher Education Institution (HEI) based on the External Evaluation Committee's (EEC's) evaluation report (Doc.300.1.1 or 300.1.1/1 or 300.1.1/2 or 300.1.1/3 or 300.1.1/4) must justify whether actions have been taken in improving the quality of the programme of study in each assessment area. The answers' documentation should be brief and accurate and supported by the relevant documentation. Referral to annexes should be made only when necessary.
- In particular, under each assessment area and by using the 2nd column of each table, the HEI must respond on the following:
 - the areas of improvement and recommendations of the EEC
 - the conclusions and final remarks noted by the EEC
- The institution should respond to the EEC comments, in the designated area next each comment.
 The comments of the EEC should be copied from the EEC report <u>without any interference</u> in the content.
- In case of annexes, those should be attached and sent on separate document(s). Each document should be in *.pdf format and named as annex1, annex2, etc.



1. Study programme and study programme's design and development (ESG 1.1, 1.2, 1.7, 1.8, 1.9)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
To date the programme appears, on paper, to be consistent with other civil engineering programs within China. Still, several recommendations may be useful for its further development: It is understandable that the programme has been currently designed to promote international mobility; however, in design-oriented courses, the local practice and standards should be incorporated and better reflected. Based on the available information, this aspect is not covered in courses related to design of concrete, steel and timber structures. This issue is important for future graduates who may decide to pursue a professional engineering career in China where local practice, fabrication detailing, material and construction requirements are different than those in Europe. Hence, graduates from the current programme may not have the same opportunity to pass the National Professional Qualification Examination for Registered Civil Engineers that is set by the Chinese government. This matter is important because one of the programme's objectives, as stated in the material distributed throughout the evaluation process is (a) readiness for engineering practice (see PLO7) including technical and professional components; and (b) understanding of the civil engineering profession in a societal and global context (see PLO8)	Done. First, we thank the EEC for admitting that the program is consistent with other civil engineering programs within China. Recommendations (in case of further development) are always welcome. Let us first clarify that the main precondition – not stated in the report for passing the National Professional Qualification Examination for Registered Civil Engineers is the 4 years practical experience before the exams. Thus, different Chinese graduates from universities around the globe have 4 years of practice before passing the Exams, which is ample time to get acquainted with the local Chinese standards. Nonetheless: 1. We have incorporated industry-oriented seminars as part of the learning process; 2. We have established links with construction companies to ensure project-based learning and "learning" by doing type of courses and activities. See, Annex1_ Letters from Construction Companies ensuring field visits and practice	Choose level of compliance:
The course #41 (see Page 9 from Programme presentation) discusses the Construction Law and Practice in China as according to the exchange with NUP representatives the professional rights of graduates of the programme would be solely applicable to China; however, in design-oriented courses offered in the Franchise programme, the construction practice is tailored according to Eurocodes and European construction practice, based on (a) the programme presentation and (b) the interview of the academic staff. This does not fulfil the programme objectives and in specific PLO7 and PLO8. Moreover,	Done. Seminars related to the designoriented courses to cover the gap in addition to practice in local companies	Choose level of compliance:







this appears to be inconsistent with what is currently done in NUP.		
More "learning by doing" type of courses/activities	Done . More learning by doing type of	Choose level
(project-based learning) could potentiallyimprove the	courses / activities and semester projects	of
overall student experience and further improve team	have been incorporated into the learning	compliance:
works. This can be doneas part of semester projects	process. See Annex1_ Letters from	
that may already be in place	Construction Companies ensuring field	
	visits and practice	
Practices to reinforce the design component of the	Done. Connection with local companies	Choose level
programme involve as follows:strengthening the	has been ensured, including the leverage	of
connection with local design offices that perhaps	of the design studio already offered by our	compliance:
involve internationalactivities with projects overseas,	staff mentioned in the EEC Report. See	
the organization of industry-oriented seminars,	Annex 1_ as above	
theleveraging of design studios like what is currently		
offered by the lecturer in architecture, whowas		
interviewed as part of the evaluation process and who		
appeared to be knowledgeable ofthe international		
constraints and culture in architecture as well as the		
local culture		

2. Student – centred learning, teaching and assessment (ESG 1.3)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
As the programme becomes more mature more useful statistics on placement will be gathered. Itmakes sense that the current data is not sufficient to draw conclusions on the placementmechanisms. It would nonetheless help if there were a more organized approach in ensuringstudents are given ample opportunities for placement. For instance, BUT could consider creating asupport team, which is responsible for finding placement opportunities, presenting them to studentsand resolving problems that occur during placements. This could either be a 'placement office' or it could be introduced as part of the library in either BUT or NUP. Moving forward it would be useful to have a more organized way of students benefiting from sitevisits organized in Cyprus for other NUP students. For example, the site visits mentioned in page18 of the NUP Department presentation. This could perhaps be added to the program as a one week (optional) educational trip for the purposes of seeing construction practices in an EU country(for example Cyprus)	 Students have just entered their 3 Year of studies; thus, placement is perceived at Y3 and Y4. Links with selected construction companies have already been established – see letters. A Placement Office already exists and functions in BUT supporting the students of the BUT – NUP program. BUT and NUP have already agreed on the opportunity offered to the students of the franchise program to realize site visits in Cyprus, benefiting from Leptos Estates construction sites, among others. We are currently working on the logistical and technical aspects of the study tour of our students in Cyprus. The first of those visits has already been fixed for beginning of July 2025. 	Choose level of compliance:
The number of students is small (currently 50 and less than 75), which means that the teachingrooms will be adequate. The (single) lecturer for each course has a reasonable number of student sper classroom. However, additional help to the lecturers in handling office hours would be useful.	Done. Each lecturer has been assigned extra staff to help them in handling office hours.	Choose level of compliance:
The committee further notes that the number of teaching staff is small given the number of enrolledstudents, and each lecturer is responsible for multiple courses, which further overburdens teachinghours. There will be a separate recommendation regarding the number of staff in a later section which will also benefit the student experience.	See our response in a later section, as stated by the EEC.	Choose level of compliance:
Click or tap here to enter text.	Click or tap here to enter text.	Choose level of compliance:



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3. Teaching staff

(ESG 1.5)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
The teaching rooms and laboratories could be modernized to ensure that a high quality of studies is retained, especially if the programme grows further. Moreover, the committee noted additional safety requirements to be incorporated in some of the laboratory halls and around mechanical equipment that is known to be potentially dangerous to students (e.g., vibration table, no safety precautions on available pressurized chambers that were demonstrated during the visit, and safety regulations on equipment are all written in Chinese, whereas English shall be favored in this case)	Done. 1. Lecturing takes place in newly constructed classrooms with all modern equipment — See ANNEX2_photos classrooms 2. English language safety regulations on equipment have been uploaded to Moodle See ANNEX3_ENGLISH LABORATORY REGULATIONS	Choose level of compliance:
It will be extremely beneficial to establish formal agreements between BUT and other universities that provide access to experimental laboratory facilities to ensure that the currently employed faculty staff (especially those employed by NUP) dedicated to the programme could be given a chance for academic promotion based on established research done in China where they are currently employed full-time. This could also improve their teaching capabilities including hands on material and exercises that are tailored to current local practices, fabrication detailing, local quality control criteria and material specifications as well as other practices that are vastly different than those from Europe. This will be extremely beneficial to design-oriented courses given that one of the project objectives is to promote a closer collaboration with local stakeholders and engineering practice and that the programme is solely recognized by the People's Republic of China based on feedback during the evaluation process.	Done. See ANNEX4_Letter from Hebei University ensuring the compliance with the said recommendation.	Choose level of compliance:



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Further improve the teaching and laboratory **Done.** See our response in Chapter 1 of this Choose level of facilities on campus to support activities response. Documentation is also attached. associated with project-based learning, compliance: integrated courses in architecture and civil engineering. Some of the equipment seems outdated and could be renewed to facilitate the learning experience as discussed during the interview process with the current students and the on-site visit of the existing facilities and classrooms Currently, each faculty teaches, on average, **Done.** We fully adhere to the CYQAA guidelines and Choose four courses (some teach five courses), which regulations, as well as the international QA level of is a more-than-normal teaching load. This may standards for teaching workload. compliance: not be sustainable for a faculty member to 1. NUP has fully adhered to CYQAA guidelines increase their research output. In that for realizing this franchise program with respect, the hiring process should be further staff which has been employed over and improved by hiring at least four (4) additional above the staff occupied in Cyprus. academic staff members to meet the https://www.dipae.ac.cy/index.php/el/neaequivalent 14 academic staff members (10 ekdiloseis/anakoinoseis-el/589-15-07permanent + 4 temporary) that are currently 2021-synergasia-me-idrymata-touappointed at NUP to facilitate the "same" exoterikou-gia-prosfora-pistopoiimenonacademic programme but with a considerably programmaton lesser number of enrolled students at NUP 2. 90% of the academic staff is Ph.D. holder (about 10 per year) than in the Franchise 3. The, on average, teaching load of 4 courses program in BUP (about 50 to 75 per year). per Year fully adheres to the Cypriot and Noteworthy stating that the international standards for teaching last recommendation for recruitment at NUP over workload. the next five years was to hire at least three 4. We have envisaged for 1 Temporary staff, (3) additional faculty members that shall be Associate Professor Human Malik, See **ANNEX5**_ **CVHM**, who will be deployed in based in Cyprus Y4 – additional to the existing academic team.

4. Student admission, progression, recognition and certification (ESG 1.4)

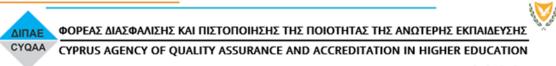
Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
While this has not been a problem so far as the programme has only received applications from Chinese nationals using the Chinese National College Entry system, the programme will need to explicitly state conditions for the transfer of students from International Universities. Those conditions should also clearly state the credits that would be recognized. In its current form the scheme does not allow for transfer or recognition of credits for students coming from International Universities and if that is also the policy moving forward it would need to be clearly stated in theapplication form. As a policy it is not in full compliance with other Programmes that are typically accredited by CYQAA.	 We will be happy to cover the demand in Hebei Region (74,61M people), where BUT is located and move to international institutions. The program is structured in ECTS system, which is specified per each course, and equivalency in Chinese credit system, again per course. Thus, the transfer of students to the program is identical to the one running on Cyprus. 	Choose level of compliance :
The application file would have benefited from explanations on how the graduates of this degree willreceive professional rights in China and clearly demonstrating how this compares to graduates fromother Universities. Currently, the committee relies on the verbal reassurance from the members of BUT that the graduates receive professional rights that are not less than those of the graduates of any other Chinese University.	Done. The program is officially recognized in the People's Republic of China. Thus, the graduates are guaranteed the same path to receive their professional accreditation in China.	Choose level of compliance :
The programme currently has no stated provisions for how the degree of applicants will berecognized by professional accreditation bodies in the European Union (EU). The committeeassumes that within each country of EU the corresponding professional body will be settingadditional conditions for the graduates of this programme to be allowed to become members of theprofessional body. This in contrast to the equivalent programme of	Done. Let us first clarify that identical to the program offered in NUP, the franchise program also has a defined pathway for professional recognition of the franchise program graduates by the National Board of Civil Engineering Accreditation and the Ministry of Housing and Urban-Rural Development (MoHURD), which enables them to follow a professional career either at national or international level. China, being a superpower, under the Belt and Road Initiative is already engaged in huge infrastructure	Choose level of compliance :



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NUP, which has a define dpathway for projects worldwide, whereby the professional rights professional recognition by ETEK, of the Chinese engineers in the host countries have professional chamber of Engineers in Cyprus. been ensured via bilateral agreements among the The committee finds this to be a significant PRC and each host country respectively. The same is difference between the two Programmes the case with projects that take place in EU member states, e.g., the case of Greece and the example of which shall be clearly communicated to the applicants and students of the programme. COSCO and the provisions under the Piraeus Port The programme would benefit in any case by Authority (PPA) Concession Agreement. interactions with the members of at least two Thus, our graduates aim at following a professional professional bodies within EU, for clarifying pathway under this type of the global involvement of PRC, rather than exercising free lance profession in potential pathways to accreditation of the graduates of this program individual countries. bν professionalbodies, one of which should be **ETEK** The programme should consider formalizing **Done.** CYQAA requirements are formally stated in Choose the requirement of an English ability test as level of the application process. part of theadmissions. It appears to be https://www.dipae.ac.cy/index.php/en/news-andcompliance practice of the programme, but the events/announcements/535-02-07-2020-epipedagnosis-tis-anglikis-glossas-gia-foitisi-serequirement and entry mark shouldbe formally stated. This should be following the programmata-ptychiaka-kai-metaptychiaka-ta-English language requirements used inother opoia-prosferontai-sta-anglika-**NUP Programmes.** en#:~:text=CYQAA%20highlights%20that%20that% 20for,of%20their%20knowledge%20of%20English. Additional Notes: Those additional notes have already been addressed Choose 4.1 There is no provision for the admission of above. No further remarks. level of students to this programme from universities compliance outside of China. This is not in compliance with the requirements of CYQAA for Programmes offered in Cyprus. 4.3 There is also no recognition or transfer mechanisms for students coming from universities outside of China. This is not in compliance with the requirements of CYQAA for Programmes offered in Cyprus. 4.4 The committee recognizes that based on the evidence seen the degree will be certifiedas a BSc from a European University as it is structured on the ECTS system. The degree is also a certified University degree according to the corresponding Chinese system. The committee has received verbal suggestions that the degree will lead to an equivalent pathway to any equivalent Chinese programme, for students obtaining professional Chinese rightsfrom the accreditation The professional body. committee has not been provided with any





information regarding a pathway that would lead students being accredited in any EUprofessional engineering body. If there is no such pathway, then this should be clearlycommunicated to the applicants of the programme. Additionally, if indeed there is noprovision for such a pathway, the choice of focusing on the corresponding EU standards indesign courses and the insufficient cover of the Chinese standards is problematic. The students receive training on a set of design codes (EU) there is no obvious pathway to accreditation and don't receive sufficient training on the set of design codes (China) forwhich there is a pathway to professional accreditation. If instead there is the intention of such a pathway to accreditation from some professional body in the EU, then this committee did not receive sufficient information of what this pathway will be and has not been shown any indication that this has been discussed and agreed by that accreditation body. This is not compliant with the requirements of CYQAA

5. Learning resources and student support (ESG 1.6)

Areas of improvement and	Actions Taken by the Institution	For Official Use
recommendations by EEC	·	ONLY
The attempt of executing a Franchise degree originated from Europe and applied in China raises several concerns listed as follows: - Some of the Chinese members of staff during the meeting showed signs of having difficulties ineffectively communicating in English. Keeping in mind that only Chinese students currently enroll the programme, raises the concern of switching back to Chinese as the primary teaching language formore than 50% of the available courses besides those offered by academic staff appointed by NUP. This would have negative effects on the quality of the degree since aspects of cultivating international students will be hindered. Recording of classes is recommended, as it should support compliance with the rule of interacting in English.	Done. Although the term "showed signs" is not documented, we state that Recording of classes has been already installed in the teaching process. See also ANNEX2_classroom photos that prove that such equipment is available in classrooms.	Choose level of compliance:
Targeting a BSc of Civil Engineering in both	Done. The said point has already been	Choose level of
Europe and China markets can be	addressed.	compliance:
challengingbecause of the practical nature of technical concepts that are in the teaching material. It appears that students are taught to follow the standards according to European regulations (e.g., Eurocodes) but in the event of a field visit they are getting familiar with the way Chinese methods and practicesare applied, which seems to be a paradox. Therefore, when regulatory standards and methods are taught, a strong emphasis shall be given on the differences occurring in both Europe and China. Adopting the aforementioned practice, critical thinking on how to cope in different regulatoryenvironments shall be developed.		
The quality of indoor spaces has room for	Done. Although BUT structure is in	Choose level of
improvement in terms of temperature and air	compliance with the standards of the	compliance:
quality, allocating budget for their improvement	host country, the said point has been	
would enhance the learning processes.	addressed with newly constructed	
	classrooms, where teaching takes place. Photos have been attached.	
Accessibility is not fully covered, as for example	Done. See our point above on the	Choose level of
the library is not equipped with the essential	compliance of BUT with the standards of	compliance:
in the state of th		







elements that enable students with disabilities to utilize the space.	the host country, including students with disabilities. The EEC has used the stairs to move to the 3 rd floor of the library and not the elevators, which are fully eligible for students with disabilities. Neither the accessibility pathway on the right-hand side of the library's entrance has been noticed. See ANNEX6_LIBRARY ACCESS FOR DISABLED PEOPLE	
It was not apparent from the reports that there	Done. Teaching assistants are available	Choose level of
were any teaching assistants hired to complement the work of the primary teaching	to complement the work of the primary teaching staff.	compliance:
staff.	teaching starr.	
Fluid Mechanics (ENGR220) and Hydraulics	Done. The Hydraulics (CE380) course is	
(CE380) are being taught, however the	supported by the BUT Hydraulics	
laboratoriespresented in the report and during	Laboratory which already exists.	
the visit do not have any testing equipment for demonstrating thefundamentals of fluid	See ANNEX7_ FLUID MECHANICS LABORATORY	
Mechanics and Hydraulics. This is a major pitfall	The Fluid Mechanics laboratory is also	
of the current programme.	covered in partnership with Hebei	
	University See ANNEX7_ relevant	
	statement by Hebei University, See	
	ANNEX8_Photos HYDRAULIC LAB _List	
	of Equipment	

6. Additional for doctoral programmes (ALL ESG)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
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7. Eligibility (Joint programme) (ALL ESG)

Areas of improvement and recommendations by EEC	Actions Taken by the Institution	For Official Use ONLY
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B. Conclusions and final remarks

Conclusions and final remarks by EEC	Actions Taken by the Institution	For Official Use ONLY
Concerning the undergraduate Franchise program between NUP and BUT, it appears that the programme has established procedures to ensure most of the quality assurance criteria. There is public information available on a website, established procedures for student-staff feedback (e.g., course evaluations) that ensures a quality assurance Rate A. Moreover, there is an electronic platform and dedicated assessment tools to monitor course evaluations	Thanks for the good comments.	Choose level of compliance:
On the other hand, the primary drawbacks of the current programme relate to (a) design-oriented courses that directly implement the design, fabrication, detailing practice and quality control adoptedin Europe (e.g., teaching based on Eurocodes amongst others), which are vastly different than thosein China as well as other parts of the world; (b) teaching of Construction Law suitable to the Chinese design practice as according to communication with NUP representatives, the graduates of theFranchise programme will be solely eligible for obtaining a Registered Civil Engineering Certificatein China. This potentially impacts the overall coherence of the programme as students would betaught practical aspects offered in Europe, but site visits will be organized within China where thelocal practice is not fully aligned with that seen in construction sites within Europe. This perplexing issue does not fully align with the Franchise programme objectives PLO7 and PLO8 presented tothe evaluation committee. While the programme is designed to provide international mobility (asdiscussed during the evaluation), there appears to be an inconsistency regarding the practicalapplications and potentially construction law regulatory provisions applied in China	Done. See our responses for each separate point raised.	Choose level of compliance:
A mixture of good practices is used that enables teaching. A mixture of good physical demonstrations, such as the seismic demonstrators, and the library space, together with virtual tools such as Moodle, provide a good teaching experience for the students. Similarly, the existing physical library of BUT and the virtual e-library of NUP provide the students with a good number of resources. The labs and lecture rooms are reasonably spacious, and the lecturers make a good use of Moodle for providing teaching material and providing a sufficient number of examination media to thestudents. The students are aware of how progression between courses works. While the faculty hassuggested to transfer some good	Thanks for the good words.	Choose level of compliance:



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practices from NUP, such as visiting construction sites, it is		
notclear how the students in China would benefit from such		
visits in Cyprus.		
It is acknowledged that the teaching staff recruitment and	See our reply above in the related	Choose
development is indeed compliant includingthe hiring of	point.	level of
dedicated academic staff (in total 10) to the Franchise program		compliance:
of NUP. The evaluationcommittee commends NUP for the		
hiring of four (4) assistant and associate professors from		
abroadto support the Franchise program along with five (5)		
professors and a dedicated lecturer at BUT. Onthe other hand,		
the committee notes that the hiring process should be further		
improved by hiring atleast four (4) additional academic staff		
members to meet the equivalent 14 academic staff		
members(10 permanent + 4 temporary) that are currently		
appointed at NUP to facilitate the "same" academic		
programme but with a lesser number of enrolled students at		
NUP (about 10 / year) than the number of enrolled students at		
the Franchise program in BUP (about 50 / year). Note that the		
lastrecommendation for recruitment at NUP over the next five		
years for the "same" programme was tohire at least three (3)		
additional faculty members (i.e., to reach 17 academic staff in		
total). Therefore, the teaching staff number is only partially		
compliant with the Franchise programme		
requirements.Consequently, the dedicated faculty members		
(10 in total) appear to teach and out-of-ordinarynumber of		
courses (on average four, often five courses per year) that		
would not provide them anequal opportunity for synergies of		
teaching and research.		
Regarding admissions and certification, the University uses a	Thanks for the good words.	Choose
mixture of certain good practices. The use of the Gaokao for	Suggestions and improvement	level of
the entry of students coming from the Chinese educational	points have been addressed in the	compliance:
system and theuse of the corresponding rules set by the	related sections.	
Chinese educational system provide transparent admission,		
transfer and recognition of credits from students coming from		
the Chinese school system and other Chinese Universities. But		
there is a complete lack of description of how these		
mechanisms apply to applicants outside the Chinese		
educational system. While the faculty may not have had todeal		
with such a case yet, provisions need to be made for such		
students as well as is the usualrequirement of CYQAA for other		
Universities. Additionally, the committee notes that the use of		
ECTS credits mean that the degree will be certified as an EU BSc		
degree. It is also a certified Universitydegree from a Chinese		
University. These are positive. It is further positive that the		
committee received reassurance that the degree leads to the		
same pathway to professional rights in China asthe degrees		
from equivalent Programmes in China. However, there is no		







clear pathway for theprofessional accreditation of the graduates of this programme within EU, there is also no evidenceof discussions between the Universities and any professional accreditation body in EU. Given thepreviously mentioned focus of the design courses of this programme on Eurocodes and the lack offocus on Chinese design codes, this is a problem. If there is no provision for a pathway to professional accreditation in EU this needs to be made clear to the students who apply to thisprogramme.	
The library is well-organized with digital resources from both partner institutes and classrooms are equipped to support program scalability. Students and teachers report satisfaction with their working environment, fostering a positive learning and teaching culture.	Thanks for the good words
However, some Chinese staff struggle with English proficiency, risking a reliance on Chinese as the primary teaching language, which could undermine the program's international focus. Recording lectures and offering language training are recommended. Students also face a mismatch betweenlearning European regulatory standards and encountering Chinese practices during field visits. Addressing this requires emphasizing regulatory differences to foster adaptability.	Done. The issues have been addressed in the related sections above.
Indoor spaces need improvements in temperature and air quality, and the library lacks facilities forstudents with disabilities, necessitating upgrades for inclusivity. The lack (if present) of teaching assistants limit instructional support, and laboratories lack essential equipment for courses like Fluid Mechanics (ENGR220) and Hydraulics (CE380), requiring immediate investment.	Done. The issues have been addressed in the related sections above.
While physical resources and student support are compliant, teaching and learning resources, as well as human support, are only partially compliant due to the lack of laboratory equipment, teaching assistants, and language proficiency issues among staff.	Done. The issues have been addressed in the related sections above.

C. Higher Education Institution academic representatives

Name	Position	Signature
Prof. Pantelis Sklias	Rector	
Click to enter Name	Click to enter Position	
Click to enter Name	Click to enter Position	
Click to enter Name	Click to enter Position	
Click to enter Name	Click to enter Position	
Click to enter Name	Click to enter Position	

Date: 23.12.2024

See also Special Annex9 from the EEC visit in BUT.



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